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Director of Social Services and Integration
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Department for Health and Social Services



Llywodraeth Cymru
Welsh Government

To:

Chief Executives Local Authorities
 Chief Executives Local Health Boards
 Chief Executive of the Wales Local Government Association
 Directors of Social Services
 Directors of Housing
 Directors of Finance
 Director of Wales Council for Voluntary Action

AH/PA
 17 January 2014

Dear Colleague

INTERMEDIATE CARE FUND

You will be aware of the Ministerial announcement in December of the Intermediate Care Fund. This Fund provides a real opportunity to build on, and drive forward, effective planning and provision of integrated services across social services, health and housing, with third and independent sector partners.

This is a £50 million Fund, which includes £35 million revenue in the Local Government budget and £15 million capital funding in the Housing and Regeneration budget. This will be managed as a single co-ordinated fund, to maximise the support for people requiring intermediate care through a coherent package of measures.

The Fund will assist in the development of new models of delivering sustainable integrated services that maintain and increase people's well-being and independence. It will promote improved care co-ordination across social services, health and housing, working with other partners, to support people to remain safely at home or in the community setting.

Proposals should be submitted by an agreed lead local authority for the regional collaboration footprint areas. There should be one proposal for Cardiff and the Vale, Cwm Taf, Mid and West, North Wales, Western Bay and Gwent. These proposals should be developed by the lead local authority, working in collaboration with partners in health, housing and the third and independent sectors.

I would be grateful if you could confirm the details of the lead local authority within your respective regional areas and the nominated lead contact. Their details should be provided to jones.neil@wales.gsi.gov.uk before 24 January.

Albert Heaney
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Proposals should be submitted by the nominated lead local authority as soon as possible and no later than **7 March 2014**.

You will, I am sure, be aware that the Commission on Public Service Delivery and Governance is due to report its findings on 20 January 2014. Whilst this is likely to make recommendations for the reform of public services, it will be important to ensure we continue to drive forward the necessary improvements to the delivery of services to intermediate care that this new Fund will enable.

My Welsh Government colleagues are undertaking a number of steps to assist you in this process. Guidance has been developed and includes criteria against which proposals will be assessed. The guidance and proposal form are attached to this letter and will be available on our website on 22 January at the following link:

<http://wales.gov.uk/topics/health/publications/socialcare/guidance1/?lang=en>

We will also be arranging a series of regional events to support the development of your proposals. It would be helpful to identify the key people within your area who you would wish to be involved in these events. My team will be in touch with your nominated lead contact to discuss attendees and other arrangements relating to the regional events.

I thank you for your participation and wish you well in your development of proposals.

Yours sincerely



ALBERT HEANEY
Director of Social Services and Integration

Enc: Document 1 – Guidance
Document 2 – Indicative allocations
Document 3 – Proposal form



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Intermediate Care Fund Guidance

1. Introduction

- 1.1 The aim of the Intermediate Care Fund is to encourage integrated working between local authorities, health and housing. The Fund includes £35 million revenue funding and £15 million capital funding to support older people, particularly the frail elderly, to maintain their independence and remain in their own home.
- 1.2 The Fund will be used to avoid unnecessary hospital admissions, or inappropriate admission to residential care, as well as preventing delayed discharges from hospital.
- 1.3 The Fund provides a real opportunity to drive a step change at both a strategic and operational level, to improve the planning and provision of integrated services and to deliver sustainable models of delivery.

2. Purpose and objectives of the Fund

- 2.1 The Fund can be used to build on existing good practice and to increase the scale of provision of integrated services across Wales. It can also be used as pump-prime funding to assist transformation and change and to test out new models of delivery. It removes what can be a significant barrier to integrated working, namely the need to secure start-up funding and commitments from a number of organisations.

- 2.2 The key objectives of the Intermediate Care Fund are to:
- Improve care coordination between social services, health, housing, third and independent sector, to focus on preventative care and to avoid unnecessary hospital admission or delayed discharge for older people, particularly the frail elderly;
 - promote and maximise independent living opportunities (including ensuring increased provision of timely home adaptations) in response to referrals from health and care services;
 - support recovery and recuperation by increasing the provision of reablement services (at home or through the provision of step-down / convalescence beds in the community setting).
- 2.3 There are a number of care coordination and frailty schemes in place across Wales. However, the provision is variable and they are not always available on a sufficient scale to meet demand. Innovation and good practice also need to be shared and adopted more widely across Wales. We need to ensure equity of access to provision of high quality services and support.
- 2.4 The Fund provides an opportunity to:
- Focus the resources and increase capacity of care coordination or rapid response schemes (such as community resource teams) and the pace at which they are being developed, to better meet demand and improve equity of access to services
 - Establish a more proactive approach, seeking to identify those people at risk of becoming 'stuck' within secondary care with a resulting impact upon their ability to return to independent living
 - Increase the capacity of reablement and rapid response services to better meet demand (including night time and weekend services)
 - Encourage innovation and develop new models of delivering sustainable integrated services.
- 2.5 The use of adaptations to people's homes, irrespective of where they live and whether they rent or own their own home, can make a significant contribution to helping people to remain living safely (avoiding falls) and independently in their own home. They play a vital role in avoiding hospital admission and helping people to be discharged in a timely manner from hospital, thus avoiding unnecessary delayed transfers of care. The Fund can therefore be used to increase the direct referrals made by health and social care teams or care coordinators for adaptations and to ensure they are delivered as part of a wider, co-ordinated package of care and support to meet people's needs.

- 2.6 Whilst it is anticipated that adaptations will play an important part in helping to achieve the aims of the Fund, the capital funding is not restricted to this. The Fund can also be used to support the provision of step-down/convalescence beds within a residential care or community setting. These beds, operating within a reablement culture can again support older people back to independence and avoid either hospital or long-term residential care admissions.
- 2.7 For further information on adaptations and the use of capital funding is provided in **Doc 1**.

3 Funding

- 3.1 The Intermediate Care Fund is available only for the 2014-15 financial year. It can be used alongside other funding streams to maximise the benefits of the Fund and in relation to supporting ongoing costs beyond 2014-15.
- 3.2 The £50 million Fund comprises £35 million revenue within the Local Government budget: £5 million of this has been allocated to health and social care projects which previously received funding through the Regional Collaboration Fund (RCF). There is £15 million capital funding provided from the Housing and Regeneration budget. The intention is to manage the revenue and capital streams of funding as a “single” coordinated fund, to maximise the support for people requiring intermediate care, through a coherent package of measures. The proposals for each region should cover both revenue and capital funding.
- 3.3 Funding will be allocated to the regional footprint areas of Cardiff and the Vale, Cwm Taf, Mid and West, North Wales, Western Bay, Gwent. Indicative allocations at a local authority level are provided for information. The allocations are outlined in **Doc 2** and have been calculated using the Older Adults Personal Social Services formula from the Local Government Revenue Settlement.
- 3.4 The Fund is not to be used:
- for proposals which are not related to support for older people or frail elderly (except those projects which have already been approved under the Regional Collaboration Fund);
 - to substitute existing funding streams;

- to generate ongoing demand which cannot be met from within existing resources.
- 3.5 The allocations represent the amounts available to each region but actual funding will be distributed on the basis of the spend incurred on approved proposals.

4 Funding proposals

- 4.1 Proposals should be submitted on a regional collaborative footprint basis, to ensure change is driven at a strategic level and to improve the consistency of service provision and uniformity of outcomes. Local authorities will lead the development of proposals, working in close partnership with Local Health Boards, and with the Housing, Third and Independent Sectors.
- 4.2 One submission should be made per region. These should be appropriately endorsed by the political and executive fora within the region.
- 4.3 As the funding is for one year only, any proposals for work extending beyond 31 March 2015 should clearly state how sustainability will be achieved and where any future funding will come from. They should also indicate if there are plans to contribute funding from existing sources to the proposal and, if so, set out these plans.
- 4.4 We recognise that needs vary within regions, so it will be for each region, with their partners, to develop proposals and determine the most appropriate model of delivery to best meet the specific needs within their area. The expectation is that a wide range of partners including Local Authorities, Local Health Boards, the Third and Independent sectors will be involved in the delivery.
- 4.5 The proposals should clearly demonstrate how they will meet the objectives of the Fund set out in **Section 2** and should cover both revenue and capital costs. The proposals should also include how they will meet the following key criteria:
- **Integration** - The Fund aims to encourage integrated working, so proposals should clearly demonstrate the role and contribution of all relevant partners within the region.
 - **Transformational** - The proposals should demonstrate a recognisable shift in the way services are delivered or in the ways

the collaborating organisations operate. The impact must be on the long-term and achieving sustainable integrated services.

- **New/Additional** – The Fund must be used to support new or additional provision of services and ways of working. Proposals must clearly demonstrate the additionality that will be delivered and how this will be measured, particularly within the context of population outcomes.
- **Deliver benefits** - The proposals should clearly highlight the benefits and outcomes for older people, particularly the frail elderly and those with complex health and social care needs, and also highlight how the provision of integrated services will be enhanced or developed within the region. This should include value for money, cost avoidance or savings as appropriate.
- **Strategic** - The proposals should indicate alignment to the strategic aims of the Programme for Government and Sustainable Social Services. They should also demonstrate coherence with Single Integrated Plans.
- **Well-managed** – Proposals should set out how delivery will be managed within a rigorous and transparent governance framework, with clear leadership accountabilities, milestones and progress measures.

5 The Process

- 5.1 It is recommended that you discuss your initial proposals with the Welsh Government's Integration Policy and Delivery Division – see contact details below. A number of regional events will be also be organised by the Welsh Government to enable discussions and support the development of proposals.

Contact details

Neil Jones tel: 02920 825860
email: Jones.Neil@Wales.GSI.Gov.UK

Lisa Dunsford tel: 02920 826377
email: Lisa.Dunsford2@wales.gsi.gov.uk

- 5.2 Proposals should be submitted by an agreed lead local authority for the regional collaborative footprint area as soon as possible and no later than **7 March 2014**. The proposals should be appropriately endorsed by the political and executive fora within the region.

- 5.3 A template for proposals is at **Doc 3**. Proposals must include information in each section of the template, although additional relevant information can also be provided. Completed forms should be returned no later than **7 March 2014** to IntermediateCareFund@wales.gsi.gov.uk.
- 5.4 An Intermediate Care Fund Panel will be convened to review the regional proposals. The Panel will be jointly chaired by Albert Heaney, Director of Social Services and Reg Kilpatrick, Director of Local Government. The Panel will assess proposals against the criteria set out in this document. Decisions on the approval of proposals and the award of funding will be made by Welsh Ministers. Proposals will be considered and approved as they are received. Confirmation of funding will be provided **within three weeks of receiving the proposal** and no later than **31 March 2014**.
- 5.5 Depending on the nature and cost of the proposals received and their subsequent progress, further proposals may be invited to ensure the full Fund is utilised.

6 Monitoring and evaluation

- 6.1 Evidence will need to be provided to demonstrate the effectiveness of the proposals in relation to the Fund's objectives. You will therefore be required to monitor and evaluate these.
- 6.2 Proposals will need to specify how progress towards objectives and the achievement of outcomes will be assessed. Whilst the precise approach will vary, depending on the specific proposals, the expectation is that all monitoring and evaluation proposals should:
- Consider how outcomes will be identified and assessed and the types of evidence required to do so;
 - Include some means of capturing how and why those outcomes came about and what can be learned from the way things happened (through some form of process evaluation);
 - Set out the likely range of indicators, monitoring data and other forms of evidence (e.g. qualitative evidence gathered through interviews) that will be used to evaluate the proposals;

- Where appropriate describe how service users' perspectives will be incorporated into monitoring and evaluation; and
 - Describe, as far as possible, a proposed model for carrying out the evaluation (be it externally commissioned, in-house or some other arrangement) and how it will be resourced.
- 6.3 Upon the award of funding, more detailed proposals and plans for monitoring and evaluation should be developed in conjunction with the Welsh Government researchers, who will offer bespoke support and quality assurance on the key aspects.
- 6.4 It is likely that the Welsh Government will prepare and publish a synthesis of evidence from the individual evaluations to identify overall lessons and implications for policy and practice.
- 6.5 Work is being undertaken by Swansea University's Centre for Innovative Ageing, as part of a Knowledge Transfer Partnership (KTP) with the Welsh Government and longer term evaluation will be included within the scope of the KTP project.

7 Other Funding Opportunities

The Welsh Government's **Invest-to-Save Fund**, which has recently opened to new bids, has previously supported initiatives relating to reablement, step-down models, rapid response services and maximising independent living opportunities.

Further guidance on the Invest-to-Save Fund can be found at:
<http://wales.gov.uk/topics/improvingservices/bettervfm/i2savefund/guidance/?lang=en>

Other funding opportunities are available under **Priority 4 of the European Structural Fund Convergence Operational Programme**. The objective of the priority is to improve the effectiveness and efficiency of public services in the region.

Further information is available from the Welsh European Funding Office's web site:
<http://www.wefo.wales.gov.uk/frameworks/MakingTheConnections>

Regional Collaboration Fund. This fund is not accepting any further bids, however general information is available from Clare Severn by e-mail:

clare.severn@wales.gsi.gov.uk

Health Technology Fund.

<http://wales.gov.uk/about/cabinet/decisions/dr2013/octdec/health/md3742/?lang=en>

Doc 1: Additional information related to capital funding

Existing programmes

Several programmes are currently available to adapt people's homes to enable them to live as independently as possible. Their nature and availability vary as does access to them. The current programmes are:

- **Disabled Facilities Grants:** Disabled Facilities Grant is a means-tested mandatory grant provided by local authorities to enable disabled people to continue to live in their own homes. It can be used for adaptations to give a person better freedom of movement into and around their home and/or to provide essential facilities within it. The Welsh Government does not allocate resources specifically as they are funded out of unhypothecated General Capital Funding. It is the responsibility of local authorities to administer DFGs, to assess priorities and to ensure effective service delivery to meet local demand and statutory obligations. The mandatory limit for the grant is £36,000, although local authorities can provide additional financial assistance where it exceeds this limit. Some local authorities may also provide assistance towards any contribution required under the means test arrangements.
- **Rapid Response Adaptations Programme:** Currently only available to older owner-occupiers and private rented sector tenants. The programme allows an immediate response to specific needs by providing minor adaptations such as ramps or handrails to enable older people to return to their own homes following hospital discharge or to avoid hospital admittance or residential long term care.
- **Physical Adaptations Grants:** Physical Adaptation Grants provide the means for Registered Social Landlords ("housing associations") to undertake adaptation works to the homes of tenants who need them where identified as being needed by an occupational therapist. They can include adaptations such as installation of stair lifts, level access showers and other accessibility works. In some cases, major works are required which can include structural changes to the property such as extensions and through floor lifts.
- **Adaptations provided by Large Scale Voluntary Transfer bodies:** These are new housing associations that were established to take over the ownership of local authority housing where tenants voted for that to happen. They are unable to obtain Physical Adaptation Grants as their business plans include an element of funding to carry out adaptations.

The experience of those involved in assisting people using the above services, notably local authority Housing Departments, housing associations, local Care and Repair agencies, and Care and Repair Cymru provide a solid foundation for the effective and efficient deployment of the Intermediate Care Fund's capital budget.

Independent Living Grants

In addition to the above, the Independent Living Grant programme has also made a significant contribution to independent living. Although not currently available, the programme was piloted in 2011-12 and a further round took place at the end of the 2012-13 financial year. The programme helped to reduce the waiting lists for Disabled Facilities Grants, with local authorities nominating those who were most likely to benefit. The additional resources freed up authorities' funding for Disabled Facilities Grants thus enabling more people to be helped, and sooner than may otherwise have been possible. Between them, Care and Repair agencies were able to utilise approximately £1 million in a three month period at the end of the last financial year.

The grant was available for people over 60 years of age, living in their own home or in privately rented accommodation. It provided adaptations to homes involving works between £1,000 and £10,000. Referral to the service was based on a simple form provided by Care and Repair agencies, with a requirement for an agreement by local Housing, Health and Social Services for the works to be undertaken. In approximately 12 per cent of cases, the original referrals to the programme were from Health or Social Services staff. The evaluation report for the Independent Living Grant can be accessed here: <http://wales.gov.uk/statistics-and-research/evaluation-independent-living-grant/?status=closed&lang=en>.

The monitoring and evaluation arrangements developed for the grant will be utilised, with further development, to assess the impact and benefits of the capital funding of the Intermediate Care Fund.

Using the services of Care and Repair, the service resulted in new co-ordinated arrangements for the delivery of home adaptations across Wales. Funding allocations were made on a local authority basis but joint working, particularly with health and social services was an important feature.

Review of adaptations programmes

The Welsh Government's White Paper *Homes for Wales: a White Paper for Better Lives and Communities* contains a commitment to review the range of aids and adaptations programmes to secure further improvements in delivering services and the contribution they make to independent living and to the work of the NHS and social services. The National Assembly for Wales Communities, Equality and Local Government Committee's report on its Inquiry into Home Adaptations also highlighted the need for the current delivery mechanisms to be re-examined.

While the review is taking place at the same time as the Intermediate Care Fund is being deployed, there is no case to halt or hamper the development of

more joint local action to deliver adaptations. The need to provide more people with adaptations to be able to live independently and the benefits of the extra resources available through the Intermediate Care Fund are too important to lose. The development of the Fund will be factored into the adaptations review, which is expected to commence in early 2014.

Use of the capital funding

It is for you and your partner organisations to consider how to use your allocation of funding and to put in place the delivery arrangements to utilise all funding by 31 March 2015. Additionality is a requirement for the use of the new funding and this will need to be demonstrated. The funding is not designed to substitute for, or replace, the funding that is available through the programmes set out above.

In considering the best possible use of the funding, you will need to decide whether the funding is designed to support a relatively large number of people with smaller capital sums, or a small number of people via large capital projects, or a combination of both. But common to all uses is the need to demonstrate that the funding helps to achieve the Fund's objectives.

The development of more integrated services based on effective joint-working is a core aim of the Intermediate Care Fund. It is expected that proposals will demonstrate effective local delivery arrangements, based on discussion with housing departments, housing associations and other third sector organisations such as Care and Repair. These should build on the experience of the Independent Living Grants programme but should be tailored further where necessary to suit your local circumstances. Effective delivery arrangements will ensure efficient targeting of the resources. They should also utilise, and strengthen further wherever possible, the partnerships that already exist between local agencies such as Care and Repair, local authority housing departments, and health and social care organisations.

DOC 2 Indicative allocation for Intermediate Care Fund (on a regional footprint and local authority basis)

Consortia	Indicative ICF Revenue Allocation - Older Adults' PSS formula *	% share	Indicative ICF Capital Allocation - Older Adults' PSS formula *	% share	2014-15 RCF Indicative Allocation for Health and Social Care Projects	Total Allocation	(£,000)
North Wales	7,159		3,580		1,370	12,109	
Isle of Anglesey	753	9.5%	377	2.5%		1,130	
Gwynedd	1,331	4.4%	666	4.4%		1,997	
Conwy	1,458	4.9%	729	4.9%		2,187	
Denbighshire	1,100	3.7%	550	3.7%		1,650	
Flintshire	1,284	4.3%	642	4.3%		1,926	
Wrexham	1,232	4.1%	616	4.1%		1,849	
Mid and West	5,625		2,813		397	8,835	
Powys	1,499	5.0%	749	5.0%		2,248	
Ceredigion	801	2.7%	400	2.7%		1,201	
Pembrokeshire	1,268	4.2%	634	4.2%		1,902	
Carmarthenshire	2,058	6.9%	1,029	6.9%		3,087	
Western Bay	5,203		2,602		1,630	9,435	
Swansea	2,382	7.9%	1,191	7.9%		3,573	
Neath Port Talbot	1,552	5.2%	776	5.2%		2,327	
Bridgend	1,270	4.2%	635	4.2%		1,905	
Cwm Taf	2,918		1,459		0	4,377	
Rhondda Cynon Taf	2,346	7.8%	1,173	7.8%		3,519	
Merthyr Tydfil	572	1.9%	286	1.9%		858	

Gwent	5,397		2,698		818	8,913
Caerphilly	1,603	5.3%	801	5.3%		2,404
Blaenau Gwent	745	2.5%	372	2.5%		1,117
Torfaen	911	3.0%	455	3.0%		1,366
Monmouthshire	857	2.9%	428	2.9%		1,285
Newport	1,282	4.3%	641	4.3%		1,922
Cardiff and Vale	3,698		1,849		785	6,332
The Vale Of Glamorgan	1,114	3.7%	557	3.7%		1,672
Cardiff	2,583	8.6%	1,292	8.6%		3,875
Total	30,000		15,000		5,000	50,000

* These are provisional figures based on the 2014/15 settlement and may be subject to minor variation and change following the final settlement announcement in December 2013.

^ This includes all health and social care related projects funded under the Regional Collaborative Fund.

INTERMEDIATE CARE FUND 2014-15



Llywodraeth Cymru
Welsh Government

APPLICATION

Before completing this form please read the Intermediate Care Fund Guidance, available at:

<http://wales.gov.uk/topics/health/publications/socialcare/guidance1/?lang=en>

It is strongly recommended that you discuss your proposal with Welsh Government officials before applying for funding.

Any enquiries relating to, and submissions of, applications should be sent to:
IntermediateCareFund@wales.gsi.gov.uk

Alternatively, any enquires arising regarding applications is available on **02920 82 5860**

The deadline for applications to be submitted is **Midday 7 March 2014**.

All applications will be acknowledged via e-mail within 1 week of receipt.

PART 1 PROPOSAL DETAILS

INTERMEDIATE CARE FUND 2014-15

A: Outline

Proposal Title	Community Co-ordinators
Lead Local Authority	Caerphilly County Borough Council
Senior Responsible Officer	<p><i>Name</i> Jo Williams</p> <p><i>Address</i> Ty Penalta Parc Tredomen Ystrad Mynnach Hengoed</p> <p><i>Telephone</i> 01443 864611</p> <p><i>Email</i> willij6@caerphilly.gov.uk</p>
Other organisations/partners involved in delivery	<p>Blaenau Gwent LA Newport LA Monmouthshire LA Torfaen LA Third sector via Gwent Voluntary Alliance and Torfaen Voluntary Alliance</p>
Estimated total cost of proposal	ICF Revenue 480K
	ICF Capital Zero

Estimated Start and Finish date of proposal
April 2014- March 2015

B: Description and Fit against Criteria

*Note: Please be as concise as possible, **within a maximum of 150 words for each section below**. The table in the guidance sets out the eligibility criteria against which proposals will be considered.*

NOTE WHERE YOUR PROPOSAL CONTAINS SEVERAL SCHEMES PLEASE USE THE SUMMARY TABLE ATTACHED AT ANNEX 1.

BRIEF OVERVIEW / SUMMARY OF PROPOSAL: *(summarising aims, objectives and milestones)*

The overall aim of the project is to develop the role of community connectors aligned to the 12 Neighbourhood Care Networks (NCN's) across ABHB. Community connectors will look primarily to develop community based resources to enable people to be signed posted to their communities to meet their own needs .

A data base of resources across the localities will be developed with the third sector, which will enable people to be given accurate up to date information about resources in their own localities to enable them to resolve their own problems, preventing dependency on statutory services .

Community connectors will develop effective community links and net works, promote partnerships to create community based solutions that will:

- Increase an individuals ability to have choice and control over how they meet their needs
- Support empowerment through information, advise and local opportunities.
- Reduce social isolation
- Promote independence

The connectors are likely to work differently in different boroughs which will enable the project to be evaluated in terms of effectiveness, methods of engagement and intervention with the public.

STRATEGIC ALIGNMENT: Briefly outline how this programme of work will align with Welsh Governments strategic aims for Social Services

This project meets the strategic aims of Sustainable Social Services for Wales by:-

- ensuring service users have a strong voice and control over the service they receive
- delivering an integrated service, working with both statutory and third sector organisations
- working with communities to deliver a range of preventative services

Project clearly links to the Social Care and Well-Being Bill and will be fundamental

in achieving the duty set out to partners in terms of addressing peoples well being. By sign posting individuals to community based resources across health and social care they will retain their independence for longer and thus not become dependent on statutory services.

INTEGRATION: How will the programme of work demonstrate better integration across delivery partners within the region?

Your proposals should clearly demonstrate the role and contribution of all relevant partners within the region

This is a Gwent wide bid involving local authorities third sector and health in terms of utilising and developing community based services. It will bring together existing services provided by all stakeholders in a directory ensuring information is readily available for people and staff to enable accurate sign posting and problem solving.

Having 1 senior post to look at how the project is working in the different boroughs will enable comparisons to be drawn and best practice identified. This post will also look at the interface between authorities and the third sector to explore employment/commissioning options in the longer term.

TRANSFORMATIONAL MODELS OF CARE: How will new service models be mainstreamed into future delivery models?

The proposals should demonstrate a recognisable shift in the way services are delivered or in the ways the collaborating organisations operate. They must create a long-term impact and achieve sustainable integrated services.

The project looks to shift the balance from statutory service as being the first response to enabling communities to meet their own needs and support individuals via community networks, local groups, organisations and activities. The project will look to empower communities to access alternative streams of funding to address local need.

Project will evaluate impact and make proposals for long term sustainability across all stakeholders.

NEW/ ADDITIONAL SERVICES: How will you demonstrate this programme of work is in addition to existing provision?

The Fund must be used to support new/additional provision of services and ways of working. Proposals must clearly demonstrate how they will be delivered and measured.

These are primarily new posts to be build on existing small pilots in 2 of the local

authorities. The project will develop a data base of community based groups, activities, organisations across al stakeholders to enable people to be sign posted/support to access local facilities to meet their own needs .
Project will seek to empower local communities to develop appropriate resources link to exiting volunteer schemes and other initiates across the localities to enable new ways of working to promote health and well-being for individuals .

C: Delivery of Benefits:

The Fund can be used to build on existing good practice and to increase the scale of provision of integrated services across Wales. It can also be used as pump-prime funding to assist transformation and change and to test out new models of delivery.

The next three boxes indicate the key objectives of the Fund. For these, and the additional evidence box, please set out, **within a maximum of 150 words for each section**, the benefits your proposal will deliver, how this will be done and when they will be realised.

IMPROVING PREVENTATIVE CARE AND AVOIDING UNNECESSARY HOSPITAL ADMISSION AND DELAYED DISCHARGE OF OLDER PEOPLE, PARTICULARLY THE FRAIL ELDERLY:

Please detail your plans to address this through improved care co-ordination between social services, health, housing, third and independent sector.
The project is focusing on the preventative agenda by looking to improve individuals well-being and health aim to reduce social isolation and hopefully reduce unnecessary admissions to hospital for what are classed as social admissions.

PROMOTE AND MAXIMISE INDEPENDENT LIVING OPPORTUNITIES:

Your proposals may include ensuring increased provision of timely home adaptations in response to referrals from health and care services.
The whole ethos of the bid is to promote individuals independence and choice and control over their lives. Information will be provided to enable people to arrange their own adaptations to their homes. There is a clear link to the Care and Repair bid and the use of capital resources.

SUPPORT RECOVERY AND RECUPERATION BY INCREASING THE PROVISION OF REABLEMENT SERVICES:

Your proposals must demonstrate the provision of those services at home or through the provision of step-down/convalescence beds in the community setting):
The initial part of any reablement intervention is provision of advise and information

this could include sign posting to community based exercise groups, support groups for various conditions, carers groups, healthy living activities etc .

EVIDENCE OF YOUR PROPOSAL DELIVERING BENEFITS

This may include reference research, pilot study work etc.

Community Connectors are currently being piloted in part of Caerphilly and Monmouth feedback to date is of a positive impact in terms of diverting people away from social services to community base resources.

Good practice is noted in other Welsh authorities such as Swansea who have successfully developed these roles to reduce dependency on statutory services.

D: Delivery Arrangements

i) Governance Arrangements

What is the governance framework for delivering this proposal? How will all partners be involved in oversight and delivery?

Proposals should set out how delivery will be managed within a rigorous and transparent governance framework, with clear leadership accountabilities, milestones and progress measures. (Max 250 wds)

A board has been established across health and Social care to provide governance arrangements to all the successful bids.

Governance arrangements will be in line with those developed for the Gwent Frailty Programme which has been in place for 3 years and subject to evaluations by WAO.

The senior post holder will report to the project manager who will oversee all the schemes.

List the key milestones i.e. the main things that will be done to deliver the programme of work. Note payments will be made against evidence of delivery against these milestones. Without detailed milestones we will be unable to schedule payments.

Key Milestone	Indicative delivery date
Recruitment of staff	April 2014
Mapping commenced	April and on going

INTERMEDIATE CARE FUND 2014-15

Capture evidence of good practice	December 14
Review engagement strategies with people and communities	December 2014
Please state any key risks identified and mitigation measures proposed	
Risk	Mitigating Action
Failure to adequately engage with individuals and communities	Learn from good practice elsewhere
Different rates of success in different authorities or parts of boroughs	Learn from good practice elsewhere
Please confirm that you have the following (If not yet in place please indicate when you expect them to be in hand):	
Proposal management arrangements in place	April 14
Evaluation Framework developed	July 14
Necessary Impact Assessments carried out	As appropriate e.g. lone working April 14

ii) Monitoring and Evaluation

(Please include in your answer, key performance indicators (KPI's) and whether a measurement baseline has been established.

Briefly outline your plans for how you will monitor the progress and evaluate the

achievements of the programme

Evaluation framework to be developed to include such things as:

- Number of people sign posted appropriately
- Reduction in failure demand, this is repeat referrals for the same thing
- Development of a data base of community resources
- Numbers of people attending community resources

Description of indicator	Baseline	Expected future state	Frequency of data collection

What arrangements are you proposing to capture and cascade the lessons from this programme?

Learning will be shared across Gwent via Heads of Services, ??board meetings via attendance at relevant team meetings and briefings.
 We are willing to participate any learning events across Wales and we could consider development of a Learning Information Network (LIN) to look at this and use of volunteers etc .

E: Funding Details

The £50 million Fund (£35 million revenue, £15 million in capital) is available for the 2014-15 financial year only and cannot be extended after the 1st of April 2015

Please provide details of funding required:

INTERMEDIATE CARE FUND 2014-15

A brief explanation of activity should be provided as appropriate. Please provide in the table below an overview of revenue and/or capital costs for your proposal.

Revenue Funding	Q1	Q2	Q3	Q4	Total
	120K	120K	120K	120K	480K
Capital Funding	Q1	Q2	Q3	Q4	Total
TOTAL FUNDING					480K

Additional Information

Please use the separate box below for any additional narrative on what any successful application will be spent on (e.g. staffing, expert services, implementation etc.) (max 200 wds)

--

What funding and other resources, if any, will contributing partners commit to the delivery of the proposal?

Partners will provide accommodation, IT , supervision and support for staff.

Are you applying for other Welsh Government funding to deliver this proposal?

Please provide details of which funding streams and the amount secured

PART 2: FURTHER INFORMATION

For this part of the application you are given the opportunity to expand upon the summary information provided above. This may include further details on the background, governance, rationale and forecast benefits of the proposal.

(max 300 words)

PART 3: CONFIRMATION

Please sign, date and return this completed form to the address shown below:

I confirm that the proposal outlined here has been agreed and authorised and if funding is awarded, it is ready to proceed in the 2014 / 2015 financial year.

Signature:

Name:

Chief Executive and / or Chief Financial Officer:

Date:

Look Ups

Region:	Indicative Allocation:		
	Revenue	Capital	
Cardiff & the Vale	£3,697,784	£1,848,892	£5,546,676
Cwm Taf	£2,918,017	£1,459,008	£4,377,025
Gwent	£5,396,592	£2,698,296	£8,094,888
Mid & West Wales	£5,625,229	£2,812,616	£8,437,845
North Wales	£7,159,284	£3,579,640	£10,738,924
Western Bay	£5,203,094	£2,601,548	£7,804,642
Total	£30,000,000	£15,000,000	£45,000,000

